



hereby grants

National Women's Business Enterprise Certification to Alliance Rubber Company, Inc.

who has successfully met WBENC's standards as a Women's Business Enterprise (WBE).
This certification affirms the business is woman-owned, operated and controlled; and is valid through the date herein.

WBENC National WBE Certification was processed and validated by
Women's Business Council – Southwest, a WBENC Regional Partner Organization.

Expiration Date: 07/31/2016
WBENC National Certificate Number: 244222

Authorized by Debbie Hurst, President,
Women's Business Council – Southwest



WOMEN'S
BUSINESS
COUNCIL
—
SOUTHWEST

NAICS Codes: 326299, 453210, 423840

UNSPSC Codes: 13101500, 13101600

