



hereby grants

National Women's Business Enterprise Certification

to

Alliance Rubber Company, Inc

who has successfully met WBENC's standards as a Women's Business Enterprise (WBE).

This certification affirms the business is woman-owned, operated and controlled; and is valid through the date herein.

WBENC National WBE Certification was processed and validated by Women's Business Council - Southwest, a WBENC Regional Partner Organization.

Certification Granted: July 31, 1999

Expiration Date: July 31, 2018

WBENC National Certification Number: 244222

Authorized by Debbie Hurst, President
Women's Business Council - Southwest



WOMEN'S
BUSINESS
COUNCIL
—
SOUTHWEST

NAICS: 326299, 423840, 453210
UNSPSC: 13101500, 13101600

